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Sir:

Transmitted herewith for filing is the Patent Application of:

Inventors: John Arthur Ricketts

For: Simulation of Business Transformation Outsourcing

Assignee Name: International Business Machines Corporation

Assignee Residence: Armonk, New York

Enclosed are:

- ☒ 23 Patent Specification including an Abstract  
☒ 6 Pages of Claims  
☒ 7 Sheet(s) of drawings. ☐ Informal ☒ Formal  
☒ 1 Declaration(s) and Power of Attorney  
☒ Form PTO 1595 and Assignment of the Invention to IBM Corporation  
☐ A certified copy of a ☐ application.  
☒ Information Disclosure Statement, PTO 1449 and copies of 0 references.

The filing fee has been calculated as shown below:

FOR	Number Filed	Number Extra	Rate	Basic Fee \$750.00
Total Claims	24	-20 = 4	X \$ 18	= \$ 72.00
Independent Claims	4	-3 = 1	X \$ 84	= \$ 84.00
Multiple Dependent Claims	0		X \$280	= \$ 0
Total Filing Fee				= \$906.00

☒ Please charge my Deposit Account No. 09-0447 in the amount of \$906.00. A duplicate copy of this sheet is enclosed.

☒ The Commissioner is hereby authorized to charge payment of the following fees associated with this communication or credit any overpayment to Deposit Account 09-0447. A duplicate copy of this sheet is enclosed.

☒ Any additional filing fees required under 37 CFR 1.16.

☒ Any patent application processing fees under 37 CFR 1.17.

Respectfully submitted,

By David Mims Jr.  
David A. Mims, Jr.

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